

*"...promoting and  
advancing the  
community's  
quality of  
life."*



*Catch the Spirit!*  
**CITY OF COLLEGE STATION**  
**2006 ANNUAL REPORT**





*Catching the Spirit* is easy... especially in Aggieland. Joining Billy Gillispie, Head Coach for TAMU Men's Basketball, and Gary Blair, Head Coach for TAMU Women's Basketball, in Texas A&M University's Reed Arena are City of College Station employees, Texas A&M students and community leaders (above and on the cover). Bill Meeks Photography

**Front row (from left):** Joshua Miller, Dawn Self, Mark Langwell, Melissa Johnson, Barry Biggar (Executive Director, B-CS Convention and Visitors Bureau), LaKedreia Johnson, Sarah Mohn, Police Chief Michael Clancey, Eddie Coulson (Superintendent, College Station ISD), Miss Reveille, Tyler Wellborn.

**Row 2 (from left):** Marie Barringer, Bridgette George, Justine Allen (A&M Consolidated Tiger), Nelda Gilbert (Girls Basketball Coach, A&M Consolidated HS), Victor Mondragon, Fire Chief R. B. Alley III, Daniel McClure, Warren Finch (George Bush Presidential Library and Museum), Nick King, Andrew Davis, Coach Billy Gillispie, Coach Gary Blair.

**Row 3 (from left):** Ken Smith, Cathy Stark, Joyce Duda, Todd McDaniel (Executive Director, Research Valley Partnership), Tom Wilkinson (Executive Director, Brazos Valley Council of Governments), Andrea Payton, Josh Street, Ed Spillane (College Station Municipal Court Judge), Brenda Sims (KBTX), Randy Sims (County Judge), Eli Williamson, Danny Haverland.

**Row 4 (from left):** Hayden Migl, Katie Porter, Calder Lively, Bertha Torres, Michele Quinones, Bart Humphreys, Anthony Stenklyft, Jessica Williams, Timothy Homeyer, Debbie Eller, Royce Hickman (Executive Director, B-CS Chamber of Commerce), Peggy Calliham.

**Row 5 (from left):** Lisa Welch, Jennifer Jurica, Courtney Gay, Sherri Welch (College Station Medical Center), Dr. Craig Steiner (College Station Medical Center), Courtney Kennedy, Susan Manna, Marquis Williams, Julie O'Connell, Frank Thompson, Rosa Outing, Susan Sharp.

**Row 6 (from left):** Carolyn Sanders, Samantha Best, Mark Lutkenhaus, Rose Sauser, Cindy Boettcher, Randy Brumley, Ernie Goode, Ronnie Crenshaw, Rachel Fallwell, Richard Ryan, Jim Beamer, Luther O'Banion.

**Row 7 (from left):** Tanya Wilkinson, Kaylee Wilkinson, Jennifer Nations, Sven Griffin, Jacob Crawford, Anne Boykin, Greg Janda, Ramona Embry, Bobby Rogers, Ken Fogle, Debra Cody, Celia Hernandez.

**Row 8 (from left):** Adrian Welsh, Joe Mike Garcia, Vincent Rodriguez, Glenn Burnside, Olivia Burnside, David Gwin, Tammie McGee, June Van Dyke, Gerald Guillory, Troy Rother.

Special thanks to the following employees for their assistance with the 2006 Annual Report: Mark Beal, Public Communications; Anne Boykin, Brett Blankner and Peggy Calliham, Information Services; Carol Arnold, Susan Chmelar and Bryan Guinn, Fiscal Services; Mark Langwell and Rhonda Seaton, Police; Bart Humphreys and Cynthia Giedraitis, Fire; Shelia McQueen, BVSWMA; David Gerling, Marci Rodgers, Ross Albrecht and Asfaneh Yazdani, Parks and Recreation; Carol Baker Roach, CSU Electric Services; Jennifer Nations, CSU Water Services; Troy Rother and Dawn Self, Public Works; Carolyn Sanders, Human Resources; Bridgette George and Sven Griffin, Planning and Development Services; Randy Brumley, Economic and Community Development.

**CITY OF COLLEGE STATION**  
Home of Texas A&M University and the George Bush Presidential Library and Museum  
Heart of the Research Valley  
P.O.Box 9960 / 1101 Texas Avenue  
College Station, Texas 77842

A City of College Station Publication  
www.cstx.gov / 979.764.3500



The College Station City Council wants to thank you - the Citizens - for giving us the opportunity to serve you. We have a dynamic and growing community with many challenges and opportunities. As you will see in this report, we have had a very exciting year. We have seen growth in all sectors of the city, from retail to residential. We have re-invested in our city through a strong capital improvement program, from new roadways to replacement of water and sewer lines, from additions to our parks to rehabilitation of our streets. The council's strategic plan, the staff's response through an action plan, and the adoption of a budget that provides financial support to accomplish the goals are provided to you in this annual report.

Many citizens have volunteered to work with the Council and staff by serving on boards and commissions. We are in the process of updating our comprehensive plan and have been blessed to have a strong citizen committee, as well as the city's first Citizens Congress meeting where close to 400 citizens took their time to come and share their vision and hopes for College Station's future. Your participation and interest is vital and appreciated as we continue to move our city forward and plan for our growth.

Excellence is more than a goal in College Station: it is the standard. Maintaining that standard requires the efforts of everyone participating in the life of our city, in our schools, as voters, as neighbors, as employees, as business leaders, as volunteers.

We invite you to join us - to "catch the spirit" - as we work to mix fresh perspectives of newcomers with the wise insight of our veteran residents. Together we will contribute to making one of the finest communities in the United States even better.

This council is committed to working with you - our stakeholders, our staff, and our partners throughout the Brazos Valley. Our future is bright, our commitment to quality development and sound fiscal management is strong, and together we can make College Station one of the best cities in the nation to live, work and raise a family. We hope you agree.

*College Station City Council*

## strategic plan PRIORITIES

- ▶ Convention Center
- ▶ Long Range Transportation Plans
- ▶ Short Term Emergency Operations Center
- ▶ Update Comprehensive Plan
- ▶ New Revenues, Maintain Existing
- ▶ Develop a Cemetery
- ▶ Organize Planning and Development Department to Emphasize Long-range Planning
- ▶ City Center Plans, including Senior Center
- ▶ Create Aggressive Internal/External Communications Plan



Ron Silvia **Mayor**



Ben White **Mayor Pro Tem**



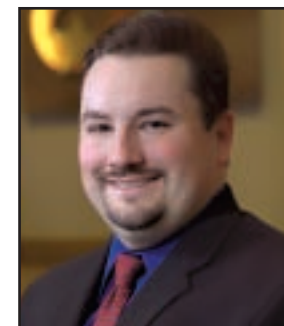
John Happ **Place 2**



Ron Gay **Place 3**



Lynn McIlhane **Place 4**



Chris Scotti **Place 5**



Dave Ruesink **Place 6**

City Council meetings are held on the second and fourth Thursdays of each month, although changes may be necessary to avoid conflicts with holidays. Meetings are in the College Station City Hall, 1101 Texas Avenue, and are open to the public. Workshop sessions precede the regular 7 p.m. meeting. Meetings are broadcast live on Channel 19 and streamed on the City website, [www.cstx.gov](http://www.cstx.gov).



On behalf of the citizens  
of College Station, home  
to Texas A&M University,  
we will continue to  
promote and advance  
the community's  
quality of life.



# Spirit!

There are very few, if any, individuals who would argue the point that College Station is indeed spirited. As a university community, home to Texas A & M and its 45,000 students, it is not surprising that spirit, tradition and character shape the way of life for those who call College Station home.

The 2006 Annual Report serves as a reminder of some of the highlights that came our way over the last several months as we worked together to provide a blueprint for growth, reach consensus and create a vibrant community of vision.

(from left): Artis Lawson, CSU; Celia Hernandez, City Manager's Office; Grant McKay, Fire; Connie Hooks, City Secretary; Lance Simms, Planning and Development Services



► College Station Utilities completed Phase 1 of the Long-range Electric Transmission Plan in late September, a cooperative effort with ERCOT, TMPA, Texas A&M University, Brazos Electric Cooperative and BTU. A week later, a power outage in the community was eased due to the electricity supplied through this recently completed project.

► There was good news for College Station's Parks and Recreation Department as Director Steve Beachy was selected for the prestigious Daniel Whitworth Fellow Award, the highest award presented by the Texas Parks and Recreation Society. In addition, the Department added another trophy to their World Headquarters office when they were recognized as the top promotional program in the State of Texas.

► Transportation remained a major focus as College Station worked with the Texas Department of Transportation on the Texas Avenue widening project (running months ahead of schedule), the State Highway 40/Greens Prairie Road East corridor, implementation of plans to construct new ramps and convert access between Deacon and Rock Prairie, and move ahead with design for the Barron Road overpass.

► Emergency generators were installed at critical water and wastewater facilities to provide the minimum essential level of service in the event of power failure. Four out of five generators have been installed, with the fifth scheduled in 2010.

► The City of College Station received one of three statewide awards recognizing "Technology Excellence" from the Texas Association of Government Information Technology Managers. A Computer-Aided Earthmoving System implemented at College Station's Rock Prairie Road Landfill was a joint effort between the City's Information Services Department and the Brazos Valley Solid Waste Management Agency. The project significantly improved operations and resulted in direct taxpayer savings.

► Unified Drainage Design Guidelines, a collaborative effort with the City of Bryan, were developed, presented to the public for review, and adopted by both cities in an effort to improve the quality of development and the development process. Additional review will continue in 2007.

► There were new faces on the City's Management Team as Glenn Brown was named City Manager (moving from his role as Assistant City Manager); Terry Childers was hired

as Deputy City Manager; Kathy Merrill was selected for a new Assistant Manager position; and David Gwin joined the staff as Director of Economic and Community Development.

► Heads are turning as motorists drive past University Town Center, a 21-acre development located halfway between Texas Avenue and Earl Rudder South. Not only are new restaurants opening each month, but construction of a large, centrally located water feature promises to add an attractive design element to the project. Its close proximity to Texas A&M (the nation's fifth largest university), a traffic count of 40,000 cars per day, and the location of eight hotels with 945 guest rooms within a short walking distance, make the stretch of University Drive one of the most desirable pieces of real estate in central Texas.

► College Station Utilities was honored by the Texas Public Power Association with the prestigious System Achievement Award. To be considered for recognition, a system must be widely recognized in the public power field, must have acted to enhance the prestige of public power, and must have been a leader in improved service to customers.

► "Community of Respect", a collaborative effort by the City of College Station, City of Bryan, Texas A & M University, Blinn College and the B/CS Chamber of Commerce, was introduced early in 2006 to improve cross-cultural understanding in developing a welcoming environment for international students, scholars, faculty and visitors.

► The Accounting Division's 2005 Comprehensive Annual Financial Report was awarded the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association. This is the 16th consecutive year the division has received this prestigious award.

► College Station's Purchasing Division was named a recipient of the 11<sup>th</sup> Annual Achievement of Excellence in Procurement Award, recognizing organizational excellence in government procurement. It is only one of seven agencies to win this award at least 10 times.

► The Household Hazardous Waste Collection, a popular twice yearly event held by the Brazos Valley Solid Waste Management Agency (BVSWM), was named "Most Outstanding Sustainability Program" by the Recycling Alliance of Texas.

► With a perfect record, the College Station Utilities Water Services Department received an Award of Excellence for Coliform Reporting, recognition awarded only to public water systems that have no violations during a 60-month period. During this time, WSD personnel produced 4.8 billion gallons of water, maintained over 340 miles of water lines and collected more than 4900 bacteriological samples with no drinking water violations.

## college station FAST FACTS

Land Area:	47.3 square miles
Population:	84,100
Median Age:	25
Average New Home Value:	\$145,800
Average Household Income:	\$65,274
Percent with Bachelors Degree or higher:	42.2%

\* Source: Planning and Development Services/U.S.Census



As City Manager of the City of College Station, it is my pleasure to report on our accomplishments, challenges and strong financial performance in 2006. While this report highlights a

sampling of the City's achievements, it is important to realize our continued success is directly related to a dedicated City Council, an exemplary group of skilled employees, responsive citizens who actively participate in local government, and hundreds of volunteers who help throughout the community.

Each of the City of College Station's more than 850 employees is clearly focused and committed to providing simply better service to our citizens. Whatever the task – responding to a police or fire emergency, maintaining and improving our infrastructure, providing a variety of recreational opportunities, or picking up trash and recycling materials – they are a spirited group of individuals working as a team.

We look forward to serving you in 2007.

*Glenn Brown*

Glenn Brown  
City Manager



Award winning programs:  
1/CSU Water Services Coliform Reporting;  
2/Technology Excellence (Information Services and BVSWM Landfill Operations);  
3/Household Hazardous Waste



# What do you want College Station to look like?

That was the question posed to thousands of residents as public input was sought for development of a new Comprehensive Plan.

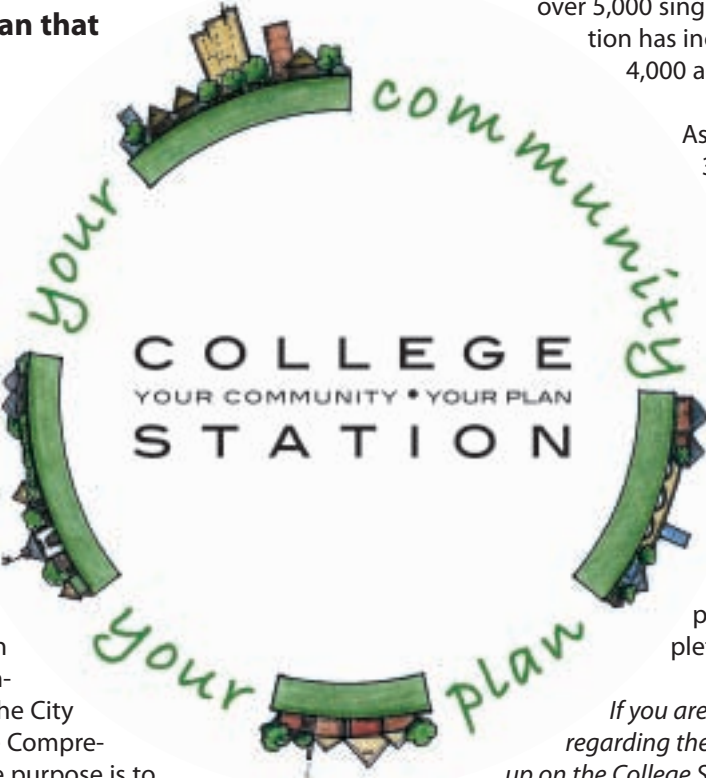
From focus groups to a Citizens Congress attended by hundreds of citizens, the City was listening. And it continues to solicit ideas and opinions for a new Comprehensive Plan that will provide a blueprint for growth and development over the next 20 years. A survey inserted in more than 30,000 College Station Utility bills provided yet another avenue for citizens to participate in the process.

"The Comprehensive Plan is a statement of the community's vision and a guide to achieving it," said Jennifer Prochazka, senior planner for the City of College Station who oversees the Comprehensive Plan update. "Generally, the purpose is to anticipate growth and to guide that growth in such a manner that provides a balance of land uses that promote economic growth while retaining the quality of life."

She added that the Comprehensive Plan is not a "zoning regulation" and it does not affect existing approved zoning. Instead, it provides the foundation for making changes or developing new regulations that implement identified visions, goals and policies.

Discussion topics generating the most interest have touched on a wide variety of issues: land use, transportation, parks and recreation, community services, utilities, economic development and community appearance.

The City is updating the Comprehensive Plan in order to determine the City's vision for the future; decide which types of development opportunities are compatible with the vision; determine where and how the City should grow; provide guidance in making land use decisions; preserve and improve the integrity of neighborhoods and overall quality of life; and promote economic development.



The current plan was adopted in 1997. While small area and neighborhood plans have been developed in the interim, the Comprehensive Plan has not been reviewed in its entirety for 10 years. During that time span, College Station's population has increased by 40%, building permits have been issued for over 5,000 single-family homes, and College Station has increased in size by more than 4,000 acres.

As part of the planning process, a 36-member Comprehensive Plan Advisory Committee (CPAC) was appointed by the City Council to work with city staff and Kendig Keast Collaborative, a planning firm, in developing a more workable plan to guide decisions about future growth. Results from the public input process will be presented to City Council in May 2007 as Phase I of the process comes to a close and Phase II, development of the new plan, begins with a tentative completion date of late 2008.

If you are interested in receiving information regarding the Comprehensive Plan Update, sign up on the College Station CityLink E-notifier to receive emails and meeting schedules by selecting "2006 Comprehensive Plan Update" under "Notice Categories," or email the City at [CompPlan@cstx.gov](mailto:CompPlan@cstx.gov).

planning & development FAST FACTS	
Responsibilities: Land use and development regulations; comprehensive planning; building permits and inspections	
Number of Employees:	29.5
Annual Budget:	\$2,236,949
Number of Single-Family Home Permits Issued in 2006:	638
Number of Building Inspections Performed in 2006:	13,089
Construction Valuation for 2006:	\$183,400,000

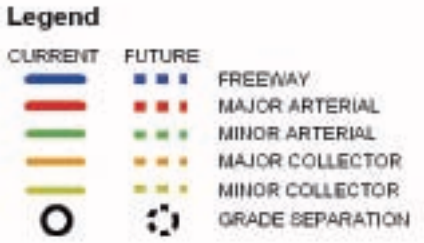
Planning and Development Services was recognized by the Texas Chapter of the American Planning Association with a Certificate of Achievement for Planning Excellence. The certificate recognizes the professional planning standards demonstrated by staff and the funding and support exhibited by the City Council and Planning & Zoning Commission. More specifically, the certificate verifies that City planning staff met the chapter's goals for:

- ▶ Increasing awareness of professional planning,
- ▶ Recognizing planning departments which meet certain professional requirements,
- ▶ Enhancing neighborhood and citizen recognition of planning efforts,
- ▶ Encouraging the funding of professional training for Commissioners and staff, and
- ▶ Aiding in economic development and community image.

Culpepper Plaza on Texas Avenue is targeted for a new look which will include development of a new building for Kohl's and improvements to the rest of the shopping center. The project is now under construction and will be completed in phases in 2007.

Gander Mountain, a national outdoor and sporting goods retailer, is constructing a 75,000 square foot building at the corner of Horse Haven Lane and the State Highway 6 frontage road. Completion is set for May 2007. The anticipated development is valued at \$9,000,000 and an estimated \$15,000,000 per year will be generated in taxable sales.

## thoroughfare PLAN



"If you don't have a plan, you might be lost forever."

Elizabeth Palazzolo, First grader at College Hills Elementary

Jennifer Prochazka  
Senior Planner





# first line of response

## FIRE AND POLICE

From new facilities and equipment to national accreditation, with lots of community education, town meetings and prevention programs in between, 2006 was a banner year for College Station's Fire Department and Police Department. The dedicated and courageous men and women of these departments continued to make a difference as College Station remains a safe, friendly community.



► Design work continues on plans to construct a **new Fire Station 3** on Barron Road. The \$1.7 million project will be based on the same design plans used for Fire Station 5, with construction expected to begin in June 2007 with completion by June 2008.

► An **aerial ladder truck**, with a vertical reach of 100 feet, was placed in service when the College Station Fire Department

► Years of planning for a fifth fire station became a reality in October as **Fire Station 5** held an official open house for the community it serves. From the mid-90's when the need was first identified to build a fire station in the southern part of the City through 2006, College Station's population has grown from 60,440 in 1996 to almost 84,000 ten years later – a remarkable increase of 38.5%.

Fire Chief R. B. Alley said the new station will support the demand for quicker response times, increase the focus on firefighter safety, and provide a police substation on site. The new 7000 square foot facility is located east of Highway 6 on William D. Fitch Parkway near the entrance to the Pebble Creek subdivision.

It has gained national attention for architecture and design since being selected for gold medal recognition by *Fire Chief* magazine and was the only Texas winner on the list. Chief Alley attributed their selection to the facility's capability of decontaminating equipment and turnout gear, a multi-purpose training room, the addition of fitness areas and a layout that increases efficiency in handling not only fires, but emergency medical resources.

ment took delivery of its newest apparatus in October 2006. It represents a \$1 million investment in the safety of citizens and will provide much greater capability to perform multivictim rescues, ventilation operations, forcible entry, extrication and the ability to extinguish large fires in the community. It will be stationed at Fire Station 2 on Rio Grande. A photo of the new truck is featured in the American LaFrance 2007 calendar for February representing state-of-the-art apparatus for fire service.

► **National accreditation** for the College Station Police Department is not a new experience as it was one of the first in Texas to meet the rigorous requirements set by the Commission on Accreditation for Law Enforcement Agencies (CALEA). This year they were recognized not only for Public Safety Communications reaccreditation, but also learned the Police Department had been selected as a **Flagship Agency**, a distinction reserved for less than two percent of all accredited agencies.

Selection as a Flagship Agency represents "an extraordinary example of excellence in an accredited enforcement agency", according to Sylvester Daughtry, Jr., CALEA Executive Director.

College Station's Police Department had to comply with 155 mandatory standards and 61 non-mandatory standards in order to retain accredited status.



The Communications Division garnered its initial accredited status in August 2003, the first communications center in Texas to receive such recognition. The College Station Police Department earned its initial

Law Enforcement accredited status in 1991. College Station's Police Department, along with those in the cities of Arlington and Plano, are the only agencies in Texas with dual accreditation.

► **Patrol cars were given a makeover** in 2006 as the College Station Police Department chosen to return to the black-and-white look from decades ago. It has proven a popular choice and will be introduced over the next year as the new patrol cars are rotated into operation.



► **Recruiting efforts for the College Station Police Department** found a familiar face joining the ranks – that of Texas A&M Head Football Coach Dennis Franchione. In planning for a new recruiting poster and campaign, officers realized a lot – 37 to be exact – of the Police Department employees were Texas A&M graduates. Many joined Chief of Police Michael Clancey and Coach Franchione for a photo opportunity designed to target Aggie students and graduates interested in a law enforcement career.

► Recognizing the importance of actively in building relationships with the community, the College Station Police Department initiated a **police trading card program** to help them become better acquainted with residents of all ages – children, students, parents and grandparents. The College Station Police Department was awarded a Byrne Justice Grant for Community Involvement, part of which was used to purchase the cards. The initial set includes photographs of 27 police officers, plus information about each along with a safety message.

### fire and police FAST FACTS

#### Fire Department: Emergency Operations, Fire Prevention and Investigation, Code Enforcement, Parking Operations and Enforcement, Emergency Management

Number of Employees:	115.5
(Admin., 4; Emergency Response, 90; Fire Marshal, 19; Emergency Management, 2.5)	
Budget:	\$9,265,398
Total Responses:	5532
Rescue/emergency medical, 3283 (Fire, 252; False alarm, 480; Mutual aid, 126; Hazardous, 385; Other, 1074)	
Structure Fires:	68
(including 19 in private dwellings and 29 apartments)	
Other Fires/Incidents:	184
(including 25 highway vehicles and 22 brush/grass)	
Code Violations:	5464
(99% resolved by voluntary compliance)	

#### Police Department: Dispatch Services, Criminal Investigation, Community/Special Services, Noise and Alcohol Abatement

Number of Employees:	158.5
108 sworn & 50.5 civilian	
Budget:	\$11,880,039
Total Activity:	110,429
Total Calls for Service:	56,953
Major Accidents:	307
Minor Accidents:	1796
Misdemeanor Arrests:	2886
Felony Arrests:	391
Citations and Warnings:	35,771





Wolf Pup scamper at Upper Trails opening

# parks and RECREATION

**If you haven't been to the Wolf Pen Creek Trails lately, you will find it worth the trip. Expansion in 2006 added almost a mile of new trails as it combined the open park-like atmosphere of the lower trails and amphitheater with the natural wooded terrain of the upper trails.**

Stretching almost two miles from George Bush East to the Highway 6 frontage road, the City of College Station sponsored a grand opening in April to celebrate completion of the project and the relationship of the natural trails to the commercial development in the area. Improvements added ranged from parking and landscaping to water fountains, emergency telephone systems and bike racks.

Pets on a leash, bicycles, strollers and roller blades are welcome on the trails. Interpretive signage will be placed along the trails in order for park visitors to learn about the various habitats and wildlife along these urban trails.

A slightly different approach to maintaining the trails has been developed for the new and heavily used park. The operations and recreation divisions of the Parks and Recreation Department have developed a cooperative approach to maintenance of the trails. A special group of city employees, called 'Trail Rangers', has been created and trained to maintain the trails on evenings and weekends, utilizing equipment and resources when the operations department is not typically using those resources. The Rangers also are trained in interpretive aspects of the habitat and inhabitants of this natural area. Hosting regular weekend work days, the Trail Rangers lead volunteers from the community in cleaning litter and deadfall from the creek and trails, ensuring a quality recreational experience for residents and visitors.

► Adding to the enjoyment of the Starlight Music Series and other scheduled events at the Wolf Pen Creek Amphitheater will be a new pavilion under construction behind the Amphitheater seating area. A concession stand, plaza, ticket sales and storage area are scheduled to be completed in March 2007 along with a facility for entertainers.

► What was described as the "premier neighborhood park in College Station" was dedicated in April in honor of Dr. John Crompton, a Distinguished Professor in Texas A&M's Department of Recreation, Park and Tourism Sciences.

The 15-acre park at Holleman and Jones-Butler Road is the first in Park Zone 7 and will serve a high density area that is primarily home to college students. Phase 1 of planned improvements to the property acquired since 1982 provides walking trails, a group pavilion, basketball courts and picnic area. Future plans scheduled for completion in 2007 include disc golf, fishing and additional walking trails.

► Phase 2 of Veterans Park and Athletic Complex was officially started in March 2006 and is proceeding on schedule to open in 2007. Funding approved in the 2003 bond election was identified for three additional lighted adult softball fields (*Old Glory Complex*), three additional lighted adult soccer fields, a "full service" softball concession facility, landscaping, restrooms and an additional 411 parking spaces. Phase 2 will also include an extension of Veterans Parkway, as well as expansion of the existing maintenance facility. A 500-person capacity group pavilion (*American Pavilion*) will complement Phase 2 and includes a kitchen, restrooms, playground and stage. A one mile concrete heritage trail (*America's Mile*) is also included within this project.

**"This expansion will serve as a major addition to current athletic facilities in the area and will enhance economic development for the local/state tourism industry, the third leading industry in Texas," said Steve Beachy, College Station Parks & Recreation Director.**

Completion of Phase 3 is forecast for 2013 or later depending on funding considerations. The master plan for Veterans Park calls for:

- Four additional lighted adult soccer fields
- Four additional lighted, adult softball fields (*Eagle Complex*) and batting cages
- Additional landscaping, restrooms, and parking
- Completion of a second group pavilion (*Texas Pavilion*)
- Additional trails and walking paths

► Steeplechase Park, the site of the City's first 'Bark Park', opened in the summer of 2006 and has proven a popular destination for residents and their dogs as a fenced area allows pets to roam without a leash. The heavily wooded nine-acre site with a tributary of Bee Creek traversing the northern portion of the park, also includes a playground, basketball court, and lighted jogging loop. Four EarthKind rose beds were installed along the street as a joint effort of Keep Brazos Beautiful, College Station PARD and Squadron 16 from the Fightin' Texas Aggie Corps of Cadets. Community Development Block Grants and Parkland Dedication monies were used to fund the projects.

## parks FAST FACTS

Number of Employees:	74.5 full time; 288 seasonal
Annual Budget:	\$7,597,761
Number of Parks:	50
Park Acreage:	1,274 acres
Kids Klub Participants:	967
EXIT Teen Center:	329 members
Pools:	140,000 + customers
Christmas in the Park:	135,000 + visitors
Senior Programs:	60 and counting
Adult Softball:	484 teams
Swimming Lessons:	2,700 children



Dedication of John Crompton Park



Groundbreaking at Veterans Park, Phase 2



Steeplechase Park's special section for dogs without a leash





College Station snapshots chronicle events of 2006.

**1:** "Catching the Spirit" takes on new meaning when the Corps of Cadets chases down the yell leaders after an Aggie victory. (Bill Meeks Photography)

**2:** A chance to name a road in College Station brought 702 suggestions for the 8.5 mile stretch of highway connecting Highway 30 and Wellborn Road. Selected as the namesake was William D. Fitch, described as a visionary and truly deserving of the "Mr. College Station" reference he earned prior to his death in 1997. Laura Fitch Normand and her husband, Pete, accepted a street sign with the official name during the ceremony.

**3:** The grand opening celebration for Fire Station 5 included the traditional drive of a fire engine from its new home by Mayor Ron Silva.

**4:** College Station residents were glued to the television as Texas A&M President Robert Gates testified before a Senate hearing prior to his confirmation as the nation's Secretary of Defense. (Photo courtesy of The Eagle)

**5:** Sparky fires up the College Station contingent in the tug-of-war between Bryan and College Station firefighters and police.

**6:** Game day provides excitement for more than 80,000 who fill Kyle Field on those autumn afternoons. One football weekend generates approximately \$5,000,000 for the local economy.

**7:** Texas A&M recognized College Station's motorcycle contingent prior to a Big 12 game, thanking the seven-member group for their continued support and role as official escort for the team on road trips in Texas. (Bill Meeks Photography)

**8:** International Week at TAMU provides a celebration each year of 128 different nations represented on campus.

**9:** Spirit is in the capable hands of the A&M Consolidated cheerleaders and the Tiger mascot as they stir the emotion at high school athletic events.

**10:** Only in College Station would you find Assistant Police Chief Larry Johnson participating in a "chicken race" during the Local Heroes event at Reed Arena.



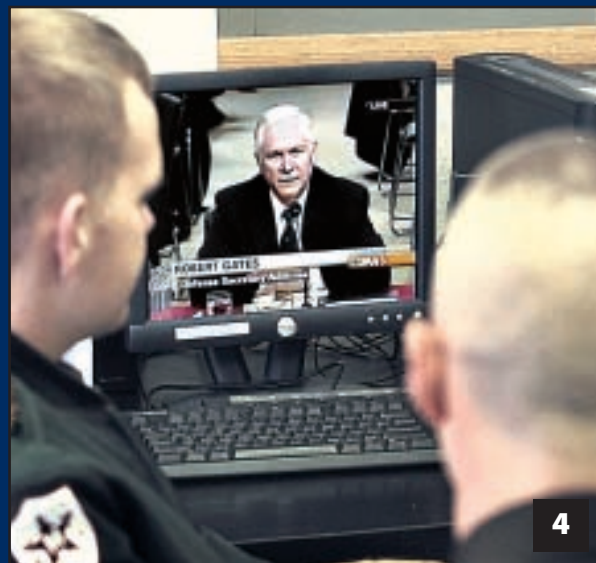
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9



10



# investing IN OUR FUTURE

Investment in College Station's infrastructure is vital to the city's operation, and public works programs are fundamental to shaping the vision and providing the capacity for future growth. Combining support for construction with smart planning has provided the key to success as projects throughout the city handle increased energy, water and transportation needs.

Listed below is a sampling of 2006 projects designed to support planned growth in College Station:

Mark Smith  
Director of Public Works

## ► PROJECT: Dartmouth Extension Phase II

**Description:** The project consists of approximately 2,170 linear feet of a 76 foot wide roadway with a 16 foot raised median, a span bridge, new channel grading, retaining walls, decorative bridge railing, decorative guard railing, sidewalks, brick paver cross-walks, storm drains, street lighting, utilities and connections to Krenek Tap Road and Harvey Mitchell Parkway.

**Budget:** \$4,009,000.00 (\$3,600,000 in the Street Capital Projects Fund, \$183,000 in the Water Utility Fund, and \$226,000 in the Wastewater Utility Fund)

**Status:** Construction is anticipated to begin in March 2007.

## ► PROJECT: West Park Rehabilitation

**Description:** Improvements to the aging infrastructure and drainage issues in West Park, one of the oldest areas in College Station, began in May 2006. Scope of the project includes improvements to more than 11,500 feet of existing water lines and more than 8,700 feet of existing sewer lines, installation of new storm drain system lines, and upgrading of some existing storm drain lines. The area is bounded by Wellborn Road, Luther St., George Bush Drive and Fairview Avenue.

**Budget:** \$3,908,300 (funded by the Streets Capital Fund, Water Utility Fund, Wastewater Utility Fund and the Drainage Utility Fund)

**Status:** The project broke ground in May 2006 and was completed in August 2007.

## ► PROJECT: College Station to Brazos Transmission Tie Line

**Description:** The College Station / Brazos Electric Coop Transmission Tie Line, consisting of 2.4 miles of double circuit transmission line, was constructed to improve reliability and provide for future growth in the B-CS & TAMU communities. After numerous meetings with the Electric Reliability Council of Texas (ERCOT), College Station Utilities, Bryan Texas Utilities, Texas A&M University Physical Plant, Texas Municipal Power Agency and Brazos Electric Cooperative, all necessary approvals through ERCOT committees were obtained to allow the project to proceed.

**Budget:** \$2,500,000

**Status:** Completed in September 2006, just one week before the October 3, 2006 blackout. It provided the only source of limited power during that time, allowing the community to avoid experiencing a complete electrical blackout.

Brazos Electric Coop upgraded approximately 20 mile of transmission line at a cost of \$19,000,000.00. This line was upgraded so our section of transmission line could be energized to the College Station Switch Station.

## ► PROJECT: Central Park Lane Extension

**Description:** Extended Central Park Lane from south of Southwest Parkway to Krenek Tap Road, improving connectivity in the area as well as improving TAMU transit operations in that section of the city.

**Budget:** \$150,000

**Status:** Completed October 2006

## ► PROJECT: Wolf Pen Creek Multipurpose Buildings

**Description:** Addition of a concession building behind the Amphitheater seating area with a ticket office, storage and concession plaza. A second building located near the Amphitheater will contain dressing facilities and a green room for performers.

**Budget:** \$1,200,000

**Status:** Completion in March 2007

## ► PROJECT: Pedestrian Sidewalks on University Drive

**Description:** Sidewalk constructed on north side of University between Texas Avenue and South College. With improved pedestrian access to the signalized intersection, students can cross University safely.

**Budget:** \$86,000

**Status:** Funded equally by City of College Station and Texas A&M University.

## ► PROJECT: FM 2818 at Holleman Drive and Luther Street Improvements

**Description:** Widen the intersection approaches at Holleman and Luther, followed by installation of traffic signals at both intersections. Signals will allow motorists in the residential areas safer access to FM 2818. In addition to installing signals at these intersections, fiber will be installed to allow signals to communicate with each other and the signal at FM 2818 and George Bush Drive. The City's thoroughfare plan shows the extension of Holleman Drive west into the county, improving access between the county and TAMU by providing an alternative route to Wellborn Road.

**Budget:** \$469,794

**Status:** Contractor will begin widening Holleman and Luther where they intersect 2818 in March 2007. Work is estimated to be completed in June. Signal work begins in July with anticipated completion date of October 2006.

## ► PROJECT: Water Resources, Minor Aquifers

**Description:** A new water supply project provides College Station with an additional source of water production to meet peak summer demand. Construction began in January 2006 on two new shallow water wells, co-located with existing City-owned water facilities. One well was drilled in the Carrizo Aquifer and one well in the Sparta Aquifer, providing an additional 2 million gallons per day water capacity.

**Budget:** \$2,072,000

**Status:** Completed Summer 2006

For current information on all City of College Station Capital Improvement Projects, check the list posted at [www.cstx.gov](http://www.cstx.gov). Specifics on each project, along with maps and project manager information, is available online.



## public works FAST FACTS

Responsible for Brazos Valley Solid Waste Management Agency (BVSWMA), Drainage Maintenance, Streets Maintenance, Engineering, Facilities, Sanitation, Fleet Maintenance, Traffic Signals and Traffic Signs.

Budget: \$17,626,071

Number of Employees: 150

Landfill Averages 1,000 tons of Garbage Daily

Maintain 560 City Vehicles

Collect 18,000 tons of Residential Garbage Annually

Patch 24,000 Potholes per Year

Replace 425 STOP Signs each Year



## on the DRAWING BOARD

Two major projects took steps closer to becoming a reality with planning and development of a proposed Senior Center and efforts to create a Municipal Cemetery with an "Aggie Field of Honor" component for graduates and friends of Texas A&M University. Both are under the umbrella of the Parks and Recreation Department.

**NEW MUNICIPAL CEMETERY.** With approximately 170 plots at the College Station City Cemetery on Texas Avenue selling each year, and less than 200 remaining, the City Council took decisive action in 2006 as they authorized purchase of a final tract of land to begin plans and development of a new 56-acre site (3800 Raymond Stotzer Parkway) near Texas A&M University. Approximately 20 acres will be designated as the Aggie Field of Honor and marketed to former students and families, faculty and friends of Texas A&M University. The remaining acreage will be developed as a second municipal cemetery.

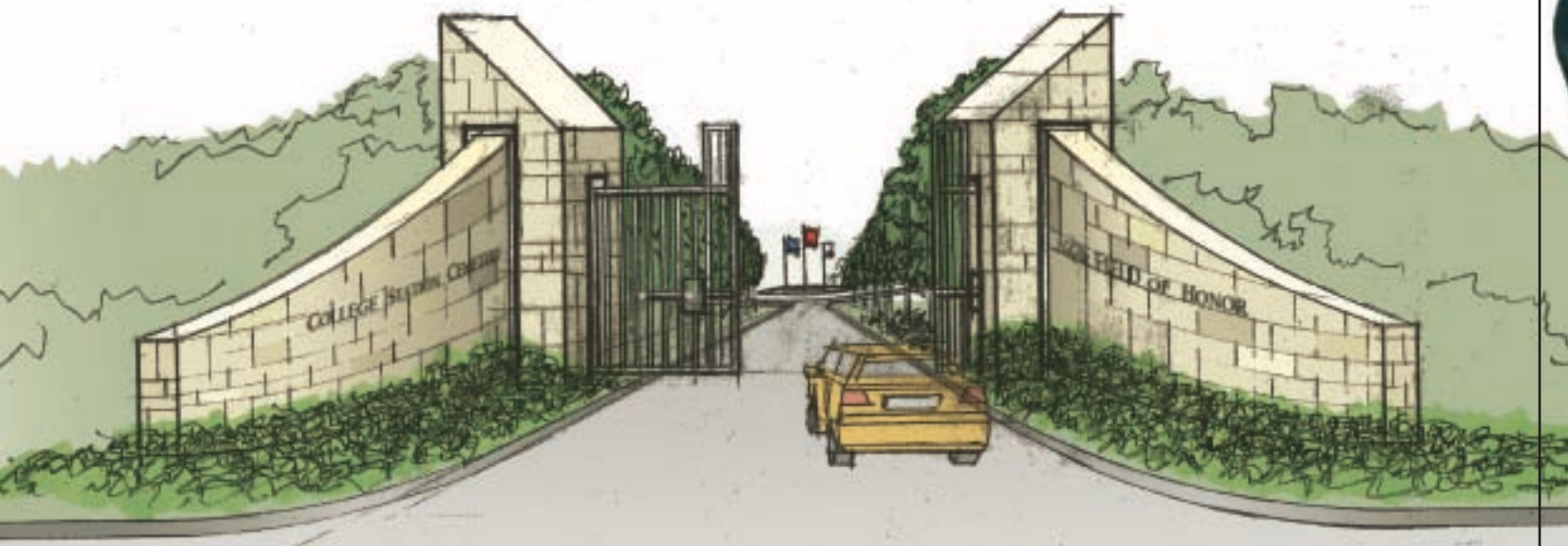
Following a series of public hearings, a visit to a similar new cemetery in Killeen, and design discussions, a master plan for the project received Council approval in early 2007.

Phase 1 is anticipated to be approximately 10 acres in size, with five acres each for the municipal cemetery and Aggie Field of Honor sections. It will include approximately 3100 burial plots in the city section and 3300 plots in the Aggie Field of Honor. Costs of the plots is yet to be determined, but those in the Field of Honor section will be marketed at a higher level to fund some of the land acquisition costs and additional enhancements of that section.

Edwards and Kelcey, awarded the contract for \$183,656 for development of the Master Plan, presented a design concept to Council that shows Texas A&M's Kyle Field visible from the Aggie portion of the cemetery. A water feature is

included in the city section. The initial design showed an impressive gateway to the cemetery, roadways that looped through the different sections, an information center to assist with location of specific plots, a Spirit Wall and water features. Recommendations were unanimously approved by the Cemetery Committee, including using the same headstones in the Field of Honor sections in a manner seen at Arlington Cemetery.

**Approximately \$1.8 million has been spent on land aquisition and development of the Master Plan. The first phase of the municipal cemetery is projected to be operational in 2008.**



**SENIOR CENTER.** What should it look like? What facilities should it contain? Following months of work between the Parks and Recreation Department, the Senior Advisory Committee and Brown Reynolds Watford Architects (BRW), a common goal evolved from meetings and workshops held to solicit public input: a building with a warm, home-like feel, ease of accessibility, and located in a park-like setting with useable water feature.

Plans for a new Senior Center were unveiled in January 2007 that would address those concerns and more. Designed for a site in the Central Park area on property owned by the City, BRW Architects explained details of a conceptual site plan that addressed the wish list presented over previous months.

The proposal introduced by the architects focused on a 31,000 square foot building adjacent to the walking trails in Central Park. Important to the project was the desire to follow Green Building and LEED considerations (i.e., reduced site disturbance, landscape and exterior design to reduce heat islands, water efficient landscaping, ozone depletion and construction waste management) with regard to preserved green space and adapting the building to be environmentally friendly. Building materials, both indoor and outdoor, as well as elevations and spatial relationships

were carefully considered in preparation of the conceptual plans. Warm materials such as stained Hardiboard, natural stone and a standing seam metal roof were unanimously recommended.

The single story building includes a health screening area, fitness rooms, multipurpose classrooms, dining area and shallow pool suitable for aquatic aerobics. A banquet facility at one end of the building would be suitable for rental for special occasions such as wedding receptions, banquets and similar events.

**Estimated to cost \$7.4 million in today's dollars, the project will be placed on the 2008 bond election ballot for consideration of the voters.**



Steve Beachy  
Director of Parks and Recreation

Photo by Mark Beal



# PROMOTING A **strong** AND **diverse** ECONOMIC ENVIRONMENT

Economic and community development – benefiting both existing and new business and industry – provides the foundation for a healthy economy in College Station. Leading the way in 2006 were three major projects.



**TERRACE PINES:** City staff coordinated with developers, other city departments and state offices to facilitate the Terrace Pines Senior Housing Community. Located on nine acres at the corner of Dartmouth and Krenak Tap, the loca-

tion provides close access to retail and grocery stores, parks, municipal offices and medical facilities. The \$8.5 million property with 100 units, serves seniors 55 and older that want quality, affordable living. The project received tax credit financing from the State of Texas and federal grant funding from the City to ensure that the project was feasible and the units affordable.

**NORTHGATE TAX INCREMENT REINVESTMENT ZONE:** With the help of community partners, the City of College Station promoted and gained approval for the Northgate TIRZ (Tax Increment Reinvestment Zone), a designated area allowing revenues



generated from future development to be reinvested in the district to promote redevelopment. Taxes from property improvements in the area will be "captured" to facilitate Northgate enhancements, including development of a full service hotel and convention center. It is estimated that new taxes for the District will be \$28 million over the term of the TIRZ. Hotel occupancy revenues also may be used to help with development of the hotel and conference center that includes private development of a hotel property valued at \$37 million with 250 to 300 rooms and full-service amenities. It is anticipated that the Hotel and Convention Center will be an approximately 45,000 square foot, multi-use facility.

**STEEPLECHASE PARK:** With a partnership between Economic and Community Development and Parks and Recreation, funding and development was provided for the new Steeplechase Park off Westridge Drive. Approximately \$230,000 of federal Community Development Block Grant funds, matched with \$150,000 of additional Parks Development capital funding, allowed the City to install a variety of needed park enhancements (walks and area lighting, playground, picnic tables, pedestrian bridges and fenced dog play area).



Photo courtesy of The Eagle / Dave McDermid

## community PARTNERS

**1: Highway 40 Ribbon Cutting:** Mayor Ron Silvia (second from left) joins contractor Glenn Fuqua, Brazos County Judge Randy Sims and Texas Department of Transportation's Michael Behrens in opening the SH 40 extension in the southern part of the city.

**2: College Station ISD:** Congratulations to 17 A&M Consolidated High School students who were named Semifinalists in the 2007 National Merit Scholarship Program. This distinction goes to only 16,000 of the 1.4 million students who take the college entrance exam, placing them in the top 1% in the nation. (front row: Kathleen Li, Michelle Ebbole, Corinne Eljsink, Mary Tess Eggebrecht; second row: Brian Liu, Colin Mackenzie, Heidi Martini-Stoica, Daniel Tompkins, Laura Acuff, Harrison Fox, Renee McVay; back row: Jared Noynaert, Ian Ivy, Ditmar Popov, Paul Gustafson, Adrian Vasquez De Velasco, Kathleen Coulson)



**3: College Station Medical Center:** Mason Schneider (weighing 3 lb., 13 ounces) was the 100<sup>th</sup> newborn admitted to the neonatal intensive care unit, a \$4.5 million investment in the healthcare of College Station, following a \$32 million expansion at the College Station Medical Center. The Level III NICU is the only one in the Brazos Valley.

**4: Special Recognition from Governor's Office:** Electric linemen from College Station Utilities (pictured on left side) and BTU were formally recognized by Governor Rick Perry for their efforts in restoring power to other Texas cities following Hurricanes Katrina and Rita.





2006 service  
AWARD RECIPIENTS



**Employee of the Year honors went to Kathy Young, Public Safety Officer with the College Station Police Department,** during the 2006 Employee Awards Banquet organized by the Human Resources Department. The program also provided recognition for 104 employees with a combined total of 1,030 years of service to the citizens of College Station.

**Nominees for the top honor** are pictured with City Manager Glenn Brown, Deputy City Manager Terry Childers, and Assistant City Manager Kathy Merrill. *Top row, from left:* Tony Michalsky, Electric Utility; Erik Bodholt, Information Services, Pam Springfield, Parks and Recreation; Lance Simms, Planning & Development; Scott Simpson, Police; Jana Church, Parks and Recreation; Joe Benningfield, Police. *Bottom row, from left:* Terry Childers, Deputy City Manager; Joyce Duda, Fiscal Services; Blaine Krauter, Police; Angela Daugherty, Public Works; Glenn Brown, City Manager; Kathy Young, Police; Donald Harmon, Public Works; Lisa Lindgren, Planning & Development; Samantha Best, Public Works; Kathy Merrill, Assistant City Manager.



5 YEARS

Elmer Van Hoorebeke	Public Works
Mark McAuliffe	Public Works
Eric Barton	Economic & Comm Dev
Ryan Busa	Electric Utility
Randy Elizondo	Electric Utility
Miguel Gaytan	Electric Utility
Brian Henry	Electric Utility
Stephen Maldonado	Water Services
Jane Sayers	Electric Utility
Kenneth Wells	Water Services
Clint Anderson	Fire
Canaan Blake	Fire
Andrew Byorth	Fire
Ronald Copeland	Fire
Eric Dotson	Fire
John Kimbrough	Fire
Kevin Simmons	Fire
Barbara Steptoe	Information Services
Mike Hare	Information Services
Angela DeLuca	Legal
Brenda Godfrey	Legal
Joey Mayberry	Fiscal Services
Helen Banks	Parks & Recreation
Ronnie Crenshaw	Parks & Recreation
Jaime Enriquez	Parks & Recreation
Kelly Kelbly	Parks & Recreation
Peter Lamont	Parks & Recreation
Gabriel Valencia	Parks & Recreation
Roy Villalpando	Parks & Recreation
Terry Boriskie	Plan & Dev Services
Ken Fogle	Plan & Dev Services
Brent Abbey	Police Department
Zeta Fail	Police Department
William Fallwell	Police Department
Linda Matos	Police Department
Patrick McCarthy	Police Department
Thomas Reitmeyer	Police Department
Robert Shumaker	Police Department
Gary Southerland	Police Department
James Thompson	Police Department
Kendra Watson	Police Department
James Webb	Police Department
Gilbert Diaz	Public Works
Hubert Dittfurth	Public Works
Eddie Drath	Public Works
Bobby Engledow	Public Works
Ronnie Hayes	Public Works
Manny Martinez	Public Works
Donald Newton	Public Works
Joe Rodriguez	Public Works
Jace Yates	Human Resources
Kris Powers	Fiscal Services

10 YEARS

Earnest Arbuckle	Electric Utility
Olivia Burnside	Information Services
Dale Lapham	Information Services
Rose Cortez	Fiscal Services
Phillip Guillen	Fiscal Services
Cynthia Sciulli	Fiscal Services
Joseph Gibson	Fire
Dana Albrecht	Parks & Recreation
Bryan Fails	Parks & Recreation
Ricardo Guzman	Parks & Recreation
David Wood	Parks & Recreation
Lance Simms	Plan & Dev Services
Thomas Brown	Police Department
Martha Hennessey	Police Department
Tammie McGee	Police Department
Nicolyn Hankle	Fiscal Services
Sharon Sikorski	Fiscal Services
Carol Rodriquez	Fiscal Services
James Kildare	Public Works
Hector Garcia	Public Works
Raul Gonzalez	Public Works
Angela Daugherty	Public Works

15 YEARS

Darold Eberhardt	Electric Utility
Mike Kellogg	Water Services
Carol Roach	Electric Utility
Lewis Wilson	Electric Utility
Jeff Kersten	Fiscal Services
Bridgette George	Plan & Dev Services
Dennis Bain	Police Department
Lesley Hicks	Police Department
Janice Kemp	Police Department
Rodney Sigler	Police Department
Robert Wilson	Police Department
Walter Jones	Public Works
Troy Pemberton	Public Works
Patsy Wiley	Fiscal Services

20 YEARS

Victor Martinez	Water Services
Jesse Staton	Electric Utility
Jeff Kuykendall	Fire
Stephen Smith	Fire
David Clarida	Fiscal Services
Joyce Duda	Fiscal Services
David Hudspeth	Parks & Recreation
James Schroeder	Parks & Recreation
Pete Vanecek	Parks & Recreation

25 YEARS

Kerry Maxwell	Water Services
Doug Arndt	Fire
Eric Hurt	Fire
Stephanie George	Police Department
Debra Cornell	Fiscal Services

30 YEARS

Gale Watson	Fiscal Services
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TOP 10 TAXPAYERS

Company	Type of Business	Assessed Valuation	%Total Assessed Valuation
C.B.L. & Associates	Retail Mall	\$50,480,675	1.38%
College Station Hospital LP	Medical	48,724,190	1.34%
Alkossier/Weinberg	Housing	32,014,545	0.88%
Verizon Communications, Inc.	Utility	29,663,440	0.81%
Wal-Mart/Sam's	Retail	27,583,820	0.76%
Commonwealth Austin CH LP	Housing	21,500,740	0.59%
University Heights - College Station	Housing	20,773,980	0.57%
H-E-B; H.E. Butt Store Property Co.	Retail	20,178,780	0.55%
JER College Station Hotel LP	Housing	18,350,600	0.50%
University Commons-CS	Housing	18,260,720	0.50%
<b>Total:</b>		<b>\$287,531,490</b>	<b>7.89%</b>

TOP 10 AREA EMPLOYERS

Company	Products	Employees
Texas A&M University & System	Educational	16,248
St. Joseph's Regional Health Care:	Health Services	2250
Bryan ISD:	Educational	2090
College Station ISD:	Educational	1169
City of Bryan:	Government	778
City of College Station:	Government	762
Brazos County:	Government	751
Blinn College:	Educational	609
Scott & White Clinic:	Health Services	553
College Station Medical Center:	Health Services	420

Source: Research Valley Partnership and individual entities

financial OVERVIEW

HOTEL TAX

Fiscal Year	Hotel Tax
1996	\$1,385,693
1997	\$1,401,121
1998	\$1,555,054
1999	\$1,750,194
2000	\$1,796,813
2001	\$1,846,086
2002	\$1,926,009
2003	\$2,122,904
2004	\$2,200,870
2005	\$2,439,370
2006	\$2,824,935

SALES TAX

(millions)	
Fiscal Year	Sales Tax Collected
1996	\$9.5
1997	\$9.8
1998	\$10.9
1999	\$11.5
2000	\$12.6
2001	\$12.7
2002	\$13.4
2003	\$13.8
2004	\$15.0
2005	\$15.4
2006	\$16.7



2007: BUDGET IN BRIEF

The Fiscal Year 2006-2007 Annual Budget was approved by the College Station City Council on September 14, 2006. Approved expenditures for FY07 total \$228,415,773. It is anticipated that \$213,099,603 will be received in revenues. Existing Fund Balances and Working Capital Balances are not reflected in revenues. These existing funds contribute the difference between Revenues and Expenditures, and produce a balanced annual budget.

The new budget is maintained with a property tax rate of 43.94¢ per \$100 of valuation. Approximately 83% of the total budget is dedicated to “Core Services.” These are basic services provided by the City and include: public safety, public works, public utilities, and support service functions.

Notable features of the FY07 budget include:

- ▶ \$549,027 for 9 additional public safety officers (6 police officers and 3 firefighter/paramedics)
- ▶ \$105,112 in the Emergency Management budget to provide for equipment replacement and other operations and maintenance purchases
- ▶ \$532,135 in additional resources in Public Works to continue infrastructure improvements
- ▶ \$274,861 in the Parks Department for operations and maintenance of Phase II of Veteran’s Park
- ▶ \$65,694,515 is budgeted for Capital Improvement Projects. \$6,167,000 of that total will be transfers from existing funds to avoid debt issuance. Capital project funds are used to upgrade existing infrastructure, as well as for new projects.

A full listing of projects to be undertaken and revenues received during the 2007 Fiscal Year is included in the 2006-2007 Annual Budget Document. The document is available at the Larry J. Ringer Library (1818 Harvey Mitchell Pkwy) and in the City Secretary’s Office at City Hall (1101 Texas Ave), or it can be downloaded from the City’s website.

fiscal services FAST FACTS

Fiscal Services Budget: \$5,190,451

Divisions: Accounting, Purchasing, Budget & Strategic Planning, Municipal Court, Fiscal Administration, Utility Customer Service

Number of Employees: 73.5

Number of Accounting Transactions Processed: 528,250  
Dollar Value of POs Processed by Purchasing: \$51 million  
Annual Government Finance Officers Association Budget Award Received: Yes  
Number of Citation issued by Municipal Court: 29,500  
Number of Contracts Reviewed by Administration: 350  
Number of Utility Bills Mailed Annually: 410,000  
Number of Utility Meters Read Daily: 420

\* Includes Fiscal Services and Utility Customer Service Operations & Maintenance Budgets

2006: MUNICIPAL COURT

Total Municipal Court Cases	32,197
Traffic Violations	18,803
Parking Cases	8,404
Non-Traffic Penal Violations	4,799
City Ordinance Violations	191

Total revenue collected by the Court (includes revenue going to the State) \$ 5,670,119

Intern Volunteer Service Hours	1,253
Warrants Issued by Municipal Court	4,401
Number of Disposed Cases	30,358

WHAT CITIZENS GET FOR EACH TAX DOLLAR:



- Other 1¢
- General Government 8¢
- Finance 6¢
- Information Services 6¢
- Library 2¢
- Development and Planning Service 4¢
- Parks and Recreation 16¢
- Public Works 15¢
- Fire 18¢
- Police 24¢

COMBINED FINANCIAL POSITION

	September 30, 2006	(\$ x 1,000)
<b>Assets (amount owned)</b>	<b>2005</b>	<b>2006</b>
Cash and Investments	\$ 97,074	108,583
Restricted Cash & Investments	24,244	21,519
Other Current Assets	15,266	17,401
Property and Equipment (Net)	351,757	389,473
Other Assets	7,929	8,420
<b>Total Assets</b>	<b>\$ 496,270</b>	<b>545,396</b>
<b>Liabilities and Net Assets</b>		
Liabilities (Amount Owed)		
Accounts Payable	\$ 13,862	16,281
Other Liabilities	8,793	10,475
Outstanding Debt	168,120	188,610
<b>Total Liabilities</b>	<b>\$ 190,775</b>	<b>215,366</b>
Net Assets (Excess of Assets over Liabilities)		
Investment in Capital Assets	\$ 233,723	250,008
Restricted	16,030	7,484
Unrestricted	55,742	72,538
<b>Total Net Assets</b>	<b>305,495</b>	<b>330,030</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 496,270</b>	<b>545,396</b>

TAXING ENTITY TAX RATE (2006-2007)

College Station	\$0.4394 per \$100
Brazos County	\$0.4550 per \$100
CSISD	\$1.4800 per \$100
Bryan	\$0.6364 per \$100
BISD	\$1.6300 per \$100
Hotel-Motel Tax	13.00%
Sales Tax	8.25%

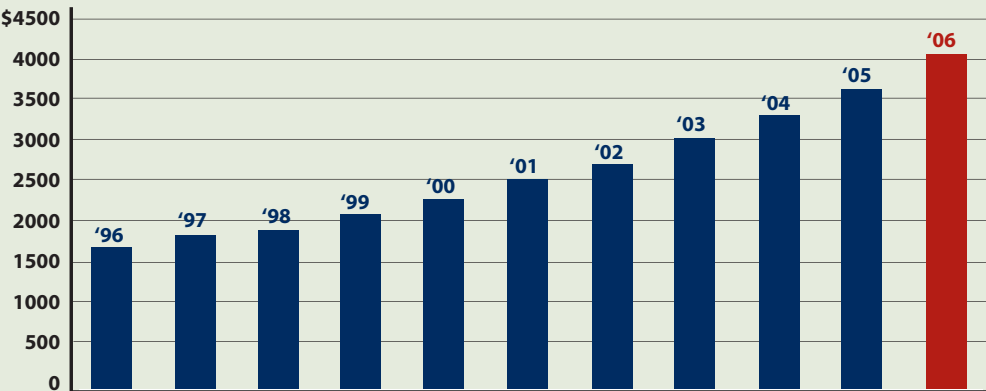
BOND RATING AGENCY BOND RATING

Moody’s	Aa3
Standard & Poors	AA-

COMBINED REVENUES & EXPENDITURES

	September 30, 2006	(\$ x 1,000)
<b>Revenues</b>	<b>2005</b>	<b>2006</b>
Property Tax	\$ 15,889	16,647
Sales Tax	15,705	17,083
Franchise Fee	1,719	2,132
Hotel/Motel Taxes	2,307	2,671
Investment Earnings	2,435	5,461
Charges for Services	9,210	9,866
Electric Revenues	51,467	60,217
Water Revenues	9,520	10,853
Wastewater Revenues	9,697	10,364
Sanitation Revenues	5,151	6,420
Northgate Parking	480	577
Capital Contributions	6,427	11,097
Other	2,630	3,162
<b>Total Revenue</b>	<b>\$ 132,637</b>	<b>\$ 156,550</b>

<b>Expenditures</b>		
Public Safety	\$ 18,520	19,494
Parks and Recreation	6,550	7,354
Public Works	5,402	6,228
General Government	6,458	7,817
Fiscal Services	2,467	2,452
Office of Technology & Info Services	2,882	3,088
Planning & Development Services	1,580	1,449
Interest on Long-Term Debt	3,896	4,117
Electric Service	47,815	51,250
Water Service	7,908	7,770
Wastewater Service	7,262	7,973
Sanitation Service	4,931	5,422
Northgate Parking	592	621
Other	5,542	5,759
<b>Total Expenditures</b>	<b>\$ 121,805</b>	<b>\$ 130,794</b>



CITY OF COLLEGE STATION  
AD VALOREM  
TAX VALUATION  
(Millions of Dollars)